



**Free Questions for Better-Business-Cases-Practitioner by
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Question 1

Question Type: Hotspot

Using the Scenario, answer the following question.

The following items have been included in the draft risk management strategy, framework and plans.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

#	Assertion	A	B	C	D	E		Reason
1.	It is appropriate th of risk workshops.	1. <input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	BECAUSE	The risk management strategy outlines the methods used to identify and mitigate project risks.
		2. <input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		
		3. <input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		
2.	It is appropriate th typesof risk: busin	4. <input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	BECAUSE	The risk register shows the approach to managing project risks.
		5. <input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		
3.	It is appropriate that any risk which could impact workplace health and safety is to be escalated to the SRO.						BECAUSE	The risk management strategy shows details of who will be responsible for managing each risk.
4.	It is appropriate for the details of individual risks to be included as part of the relevant Strategic, Economic or Commercial Case, rather than maintain a separate risk register.						BECAUSE	A risk register is only necessary where risks are NOT specified in the relevant case.
5.	It is appropriate that each risk is to be assigned a probability and impact value. These should use the scales defined in the risk management strategy for the Western Area Learning Improvements programme.						BECAUSE	Planning for risk management involves putting arrangements in place for the on-going management of risk.

Question 2

Question Type: MultipleChoice

The Benefits Realization Framework section states:

1. It was identified in the OBC that existing schools and universities play a major role in the success or otherwise of the Pittville project. A strategy for Learning Provider engagement is to be prepared.
2. A senior manager within the Local Education Authority is ultimately responsible for benefits realization.

Which 2 statements apply to these entries?

Options:

- A-** Amend entry 1, because the strategy for the realization of benefits should be confirmed within the OBC.
- B-** Delete entry 1, because schools and universities will be responsible for the delivery of the benefits.
- C-** No change to entry 1, because the strategy for the realization of benefits should be revisited and re-affirmed within the FBC.
- D-** Amend entry 2, because the project manager is responsible for benefits realization.
- E-** No change to entry 2, because this is appropriate to this section.

Answer:

B, C

Question 3

Question Type: MultipleChoice

Using the Scenario, answer the following questions about the Management Case section of the Full Business Case for the Pittville project.

Decide whether the entry is appropriate for the document identified and select the responses that support your decision.

Remember to select 2 answers to each question.

The Programme and Project Management Framework section states:

1. The Programme Director is to be responsible for the Western Area Learning Improvements Programme.
2. Project progress reports are to be provided to the Consortium at the end of each month.

Which 2 statements apply to these entries?

Options:

- A-** Amend entry 1, because the Western Area Learning Consortium should be jointly accountable for the Programme.
- B-** Amend entry 1, because the Senior Responsible Owner should NOT be the Programme Director.
- C-** No change to entry 1, because this is appropriate.
- D-** Remove entry 2, because project reporting arrangements should be documented in the Project Plan.

E- No change to entry 2, because the project framework should include project reporting arrangements in relation to the programme.

Answer:

A, E

Question 4

Question Type: Hotspot

Answer the following questions about 'Ensuring Successful Delivery' for the Pittville project.

The best and final offers have been returned for the delivery of the new campus. The preferred supplier was a construction enterprise called Piaffeco.

Column 1 contains activities taken in the Pittville project. For each entry in Column 1, select from Column 2 the Action within the

Five Case Model that should undertake this activity. Each selection from Column 2 can be used once, more than once or not at all.

Question 5

Question Type: MultipleChoice

Which statement should be recorded under the Post Project Evaluation heading?

Options:

- A-** The Western Area Learning Improvement Programme Director is responsible for delivering the benefits of the Pittville project.
- B-** The monitoring of anticipated benefits is to be assessed every year, for a ten-year period.
- C-** The rate of 16-18 year olds in education and training to be increased by at least 15% within three years.
- D-** New roles will be identified, advertised and assigned before the start of the second academic year of the implementation.

Answer:

B

Question 6

Question Type: MultipleChoice

Which statement should be recorded under the Risk Management heading?

Options:

- A-** The sports facilities at the new campus are to be hired out to external organizations and groups.
- B-** A project management special advisor has been appointed from a consultancy specializing in the PRINCE2 methodology.
- C-** Schools and universities affected by the Pittville project are to escalate any risks to the Project Manager.
- D-** The redefinition of jobs is to be communicated to teaching unions before any communications with staff can be issued.

Answer:

C

Question 7

Question Type: MultipleChoice

Which statement should be recorded under the Benefits Realization heading?

Options:

- A-** The Pittville Project Manager is responsible for producing regular progress reports for the Senior Responsible Owner of the project.
- B-** The local university has proposed to run a series of workshops in the Western Area to prepare for university applications.
- C-** The rationalization of courses to improve pupil/teacher ratios.
- D-** The Reference Project is based on using the same property management company that maintains Pittville University.

Answer:

C

Question 8

Question Type: MultipleChoice

Which statement should be recorded under the Change Management heading?

Options:

- A-** The Change Management Strategy should mitigate the impact of school closures on jobs.
- B-** There should be a break clause allowing either party to give two months written notice to terminate the agreement after a minimum of

six months.

C- 11-16 year old pupils from Pittville High School could be absorbed into the other schools if all further education unit were moved to a new campus.

D- The Pittville University development option will result in a net overall saving in the cost of contracts for cleaning.

Answer:

A

Question 9

Question Type: MultipleChoice

Which statement should be recorded under the Programme and Project Management heading?

Options:

A- The Consortium has been formed to plan the transformation of education and learning for 11 to 18 year olds throughout the Western Area.

B- The redefinition of jobs is to be negotiated with teaching unions and communicated to all staff.

C- A financial special advisor has been appointed from Western Area Finance, an auditing organization.

D- Plans could meet with substantial opposition from parents and staff.

Answer:

B

Question 10

Question Type: MultipleChoice

Answer the following question about the Outline Business Case.

The following questions include only true statements about the Pittville project.

However only one statement is an appropriate entry for that heading in the

Management Case section.

Which statement should be recorded under the Programme and Project Management heading?

Options:

- A- Projected inflation will mean that costs will be 6% higher when the campus is operational.
- B- Temporary accommodation will be put on the site of the Old Fire Station Headquarters at least 3 months before the development of the new campus takes place.
- C- Opportunities will be created for teachers to be involved in delivering new courses.
- D- The chosen service provider must have experience in the construction of publicly used buildings.

Answer:

D

Question 11

Question Type: Hotspot

Using the Scenario, answer the following questions about the Commercial Case for the Pittville project.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Option	Assertion	#	Assertion		Reason
A	True	1.	It is appropriate that the contract for the construction of the new campus includes price variations dependent on the Local Education Authority's ability to downsize elsewhere.	BECAUSE	A Commercial Case could be made over the life span of the asset.
B	True				
C	True				
D	False	2.	The duration of the contract for the construction of the new campus should cover the lifetime of the asset.	BECAUSE	A Commercial Case exists for the implementation timescale of the services being contracted.
E	False				
		3.	The source of funding from which payment will be made for the construction of the new campus should be described in the Commercial Case.	BECAUSE	A Commercial Case exists to explain the implications to an organisation of a deal.
		4.	The chosen service provider should be encouraged to identify and cost individual risks associated with the construction of the new campus.	BECAUSE	A Commercial Case exists when negotiated with a service provider.
		5.	The chosen service provider for the construction of the new campus should agree the procurement strategy.	BECAUSE	A Commercial Case is required that a service provider is requested to provide.
		6.	Staff redistribution and redundancies resulting from the closure of the current further education units should be explained in the Commercial Case.	BECAUSE	A Commercial Case could provide an explanation of any terms and conditions to personnel implications of a scheme.

Answer:

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