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Question 1

Question Type: MultipleChoice

A new component project is approved by the program governance board. The funding for this component project will be provided by an organization different from the organization funding the program

Would this be an acceptable funding arrangement?

Options:

- A- Yes, only component projects may have different funding sources
- B- Yes, the program and its components may have different funding sources
- C- No. the program and the project must be funded by the same organization
- D- No. component projects must be funded by program funds

Answer:

B

Question 2

Question Type: MultipleChoice

How does a portfolio's collection of work differ from that of a program's collection of work?

Options:

- A- Outcomes are interdependent
- B- Benefits are achieved only when managed collectively
- C- Components may be independent
- D- Outcomes are time bound

Answer:

C

Question 3

Question Type: MultipleChoice

A program manager is developing a program management plan by integrating the plans of constituent projects. During this effort, the program manager learns that a resource is critical to more than one component and there is a time overlap for their availability

When creating the program resource management plan, what should the program manager do first?

Options:

- A- Ask the human resource manager to hire an additional resource
- B- Revise the plan to ensure the allocation of all needed resources
- C- Analyze resource capacity and capability with component project managers
- D- Develop the program schedule in accordance with resource availability

Answer:

C

Question 4

Question Type: MultipleChoice

After an organization initiates a strategic program several project managers express interest in joining the program Team. The program manager's supervisor recommends a list of project managers to be part of the team

What should the program manager do to select the project managers?"

Options:

- A- Complete a skill set inventory and select the most suitable resource(s)
- B- Ask interested project managers for their CV or resume and conduct Interviews
- C- Accept the recommendation of the program manager's supervisor
- D- Contact the human resource manager for project managers' availability

Answer:

A

Question 5

Question Type: MultipleChoice

The program director of a four-year program, estimated to require 600,000 person-days effort, notices that team morale has decreased over the last three months. The program is at a critical stage with 70% completion through the last phase. A number of defects are found that result in teams working additional hours. The program director requests that the program management office (PMO) gather metrics to monitor the situation

Which of the following metrics should the PMO capture on a monthly basis?

Options:

- A-** Billable hours charged to the program, non-billable hours charged to the program, quantity of defects per full-time equivalent (FTE)
- B-** Absenteeism rate staff turnover quantity of defects, total hours worked average number of FTEs
- C-** Amount of hours spent on rework of software coding retesting, and on non-rework activities
- D-** Absenteeism rate staff turnover and leave liability

Answer:

B

Question 6

Question Type: MultipleChoice

A program includes the development and shipping of 12 million product units over the next year. However, one program supplier has a history of overestimating its planned volume, which puts the product launch at risk

What should the program manager do to monitor and control the supplier?

Options:

- A- Use expert judgment and update the program procurement plan
- B- Seek stakeholder approval of program procurement management activities
- C- Examine performance reports, audits, and inspections
- D- Review proposal evaluation criteria, risk analyses, and mitigation strategies

Answer:

C

Question 7

Question Type: MultipleChoice

A program sponsor is concerned about the status of high-priority risks and budget variances. The program manager should refer to which of the following?

Options:

- A- Program status dashboard

B- Program management plan

C- Program performance report

D- Program management information system (PMIS)

Answer:

C

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