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Question 1

Question Type: MultipleChoice

What is one way a Scrum Master can gain the confidence of a stakeholder?

Options:

- A- Establish a daily sync meeting with the stakeholder
- B- Invite the stakeholder to the Iteration retrospective
- C- Make sure the results of the retrospectives are made public
- D- Make the process visible

Answer:

D

Explanation:

One way a Scrum Master can gain the confidence of a stakeholder is by making the process visible. Transparency is a key principle in Agile and SAFe, as it builds trust and ensures that stakeholders are well-informed about the progress, challenges, and successes of the

team. By making the process visible through tools like information radiators, progress charts, and regular updates, the Scrum Master can demonstrate accountability, foster open communication, and build stakeholder confidence in the team's ability to deliver value.

SAFe Scrum Master Reference

SAFe Principles: transparency and visibility

SAFe 5.0 framework: building stakeholder confidence through visible processes

Question 2

Question Type: MultipleChoice

What is one outcome of an integration point?

Options:

- A- It provides an opportunity to pivot the course of action
- B- It extends the length of time of an Iteration
- C- It provides the opportunity to release code

D- It aligns with a phase-gate milestone

Answer:

A

Explanation:

Integration points in agile development serve as critical junctures where progress is reviewed, and decisions can be made on whether to continue on the current path or pivot based on new information.

Integration Points: Regular integration points help in verifying progress, ensuring alignment with objectives, and assessing whether the current approach is delivering the desired outcomes.

Pivot or Persevere: These points provide the opportunity to pivot if necessary. Teams can change their course of action based on feedback, new insights, or changing requirements, ensuring that the final product meets the needs effectively.

Risk Mitigation: Regular integration reduces the risk of late discovery of issues and ensures that the product evolves in a way that adds value continuously.

SAFe Scrum Master Reference:

SAFe Advanced Scrum Master Training Material, Chapter on Iteration Execution.

Question 3

Question Type: MultipleChoice

When should centralized decision-making be used?

Options:

- A- When there are significant economies of scale
- B- When decisions are short-term in duration
- C- When decisions need specific local context
- D- When making frequent decisions

Answer:

A

Explanation:

Centralized decision-making is appropriate in scenarios where consolidating decisions can lead to significant economies of scale, which involves:

Economies of Scale: These are cost advantages reaped by companies when production becomes efficient. This can happen through increased production, lower costs per unit, bulk purchasing, and centralized processes.

Consistency and Control: Centralized decisions ensure consistency across large-scale operations and can help in maintaining standards and controls, reducing duplication of effort, and leveraging bulk purchasing power.

In contrast, decentralized decision-making is more suitable for decisions requiring specific local context or those that need to be made frequently and swiftly.

SAFe Scrum Master Reference:

SAFe Advanced Scrum Master Training Material, Chapter on Decision-Making Frameworks.

Question 4

Question Type: MultipleChoice

An Agile Team decides they want to use pair programming in future Iterations. Where should this be captured?

Options:

A- In the Inspect and Adapt meeting notes

B- In the team retrospective notes

C- In the Program Backlog

D- In the team's improvement backlog

Answer:

B

Explanation:

The decision to implement pair programming in future iterations is a team-level improvement action that stems from reflecting on their current processes and identifying areas for enhancement. This is best captured during the team's retrospective:

Retrospective Purpose: The retrospective is a regular meeting where the team reflects on what went well, what didn't, and what could be improved.

Action Items: Decisions and action items, such as adopting pair programming, are documented in the retrospective notes to ensure they are followed up in future iterations.

Continuous Improvement: Capturing this in the retrospective notes ensures the team is committed to continuous improvement and has a clear record of their decisions and plans for process enhancements.

SAFe Scrum Master Reference:

SAFe Advanced Scrum Master Training Material, Chapter on Team Retrospectives.

Question 5

Question Type: MultipleChoice

When is collaboration with System Architects and the Systems Team likely to have the greatest impact on Solution development?

Options:

- A- At the System Demo
- B- At the Inspect and Adapt event
- C- During the daily stand-up
- D- During PI Planning

Answer:

D

Explanation:

Collaboration with System Architects and the Systems Team is likely to have the greatest impact on Solution development during PI Planning. This is the time when teams plan their work for the upcoming Program Increment, and involving System Architects and the Systems Team can ensure that architectural considerations, dependencies, and technical requirements are properly addressed. Their input helps align the technical direction with business goals, identify potential risks, and plan for the necessary enablers and infrastructure needed to support the development efforts.

SAFe Scrum Master Reference

SAFe PI Planning guidelines

SAFe 5.0 framework: roles of System Architects and Systems Teams in PI Planning

Question 6

Question Type: MultipleChoice

Inspect and Adapt events occur at which two SAFe levels? (Choose two.)

Options:

A- Portfolio Level

B- Essential Level

C- Team Level

D- Value Stream Level

Answer:

C, D

Explanation:

Inspect and Adapt (I&A) events occur at both the Team Level and the Value Stream Level in SAFe. At the Team Level, these events allow individual Agile teams to reflect on their performance, identify areas for improvement, and plan actions for the next iteration. At the Value Stream Level, I&A events involve multiple teams working within a Value Stream to review progress, identify systemic issues, and make improvements that benefit the entire Value Stream. These levels ensure that continuous improvement practices are applied both locally within teams and more broadly across the organization.

SAFe Scrum Master Reference

SAFe 5.0 framework: levels of Inspect and Adapt events

SAFe Principles: continuous improvement at multiple levels of the organization

Question 7

Question Type: MultipleChoice

Lee is a developer on the team. At every daily stand-up Lee reports, "Yesterday, I worked on indexing. Today, I will work on indexing. I have no impediments." What coaching should the Scrum Master provide Lee to improve the team's visibility into his work?

Options:

- A- Ask the team to break Lee's Stories into tasks for better understanding
- B- Assign another team member to assist Lee with indexing and ask Lee to start a different piece of work
- C- Tell Lee to pair with another team member
- D- Have Lee discuss his progress in the context of the Iteration goals

Answer:

D

Explanation:

The Scrum Master should coach Lee to discuss his progress in the context of the Iteration goals. By framing his updates around how his work contributes to the broader objectives of the iteration, Lee can provide the team with better visibility into his progress and the impact

of his work. This approach encourages team members to think beyond individual tasks and understand how their efforts align with the team's goals, fostering greater collaboration and accountability.

SAFe Scrum Master Reference

SAFe Principles: focusing on outcomes and aligning individual efforts with team goals

SAFe 5.0 framework: effective daily stand-up practices

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