



Free Questions for *AgilePM-Practitioner* by *certscare*

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Question 1

Question Type: MultipleChoice

Which 2 actions should the Project Manager take to implement the new Must Have requirement?

Options:

- A-** Check for any documented standards which need to be applied to the development of online financial transaction functionality.
- B-** Add the tasks required to develop the new financial transaction functionality to the Delivery Plan.
- C-** Update the Delivery Plan to show the new financial transaction functionality as a deliverable.
- D-** Source and hire a web developer with experience in developing online financial transaction functionality.
- E-** Consolidate and circulate an agenda for the workshop.

Answer:

B, C

Explanation:

To effectively implement the new Must Have requirement for financial transaction functionality on the coffee shop insurance product website, the Project Manager should focus on actions that align with their role in planning, execution, and team coordination. The following actions are most appropriate for the Project Manager:

Selected Actions for the Project Manager:

B . Add the tasks required to develop the new financial transaction functionality to the Delivery Plan.

C . Update the Delivery Plan to show the new financial transaction functionality as a deliverable.

B . Integrating the tasks necessary for developing the new functionality into the Delivery Plan is crucial. This ensures that all project activities are accounted for and scheduled, which helps in managing the project's timeline and resources effectively.

C . Reflecting the new financial transaction functionality as a deliverable in the Delivery Plan is important for clarity and focus. It signifies the inclusion of this functionality as a critical component of the project's scope, guiding the team's efforts and priorities.

Why Other Actions Are Less Suitable:

A . While ensuring adherence to documented standards is important, it is typically a collaborative effort involving the Technical Coordinator and Solution Development team, in addition to the Project Manager, to ensure technical compliance.

D . Sourcing and hiring specific expertise, such as a web developer skilled in online financial transactions, is indeed part of the Project Manager's responsibilities. However, the actions related to the Delivery Plan (options B and C) are more directly aligned with the

immediate steps for implementing a new requirement in the project's scope.

E . Consolidating and circulating an agenda for the workshop is a logistical task that the Project Manager might oversee or delegate. However, the actions related to planning and updating the Delivery Plan are more critical to the successful implementation of the new requirement.

Question 2

Question Type: MultipleChoice

Which 2 actions should the Business Visionary take to implement the new Must Have requirement?

Options:

- A-** Send a company-wide communication to explain the implications of the business change to all interested parties.
- B-** Assess the impact of the new Must Have requirement on the original Business Case.
- C-** Source and hire a web developer with experience in developing online

financial transaction functionality.

D- Ensure the marketing and sales teams are working together to deliver the most effective outcome.

E- Consolidate and circulate an agenda for the workshop.

Answer:

A, D

Explanation:

To implement the new Must Have requirement for the coffee shop insurance product website with financial transaction functionality, the Business Visionary should focus on actions that align with their role in guiding the project's vision and ensuring it meets business needs. The following actions are most appropriate for the Business Visionary:

Selected Actions for the Business Visionary:

A . Send a company-wide communication to explain the implications of the business change to all interested parties.

D . Ensure the marketing and sales teams are working together to deliver the most effective outcome.

A . As a Business Visionary, communicating the implications of significant business changes, such as the introduction of a new financial transaction functionality, is crucial. This helps in aligning all parts of the organization with the project's objectives and the strategic direction, ensuring everyone understands the change and its benefits.

D . The Business Visionary plays a key role in ensuring that different departments, such as marketing and sales, collaborate effectively to support the project's objectives. By ensuring these teams work together, the Business Visionary helps in maximizing the project's impact and effectiveness in meeting business goals.

Why Other Actions Are Less Suitable:

B . Assessing the impact of new requirements on the Business Case is important, but it's typically a responsibility shared with the Business Sponsor, who has a more direct role in managing the project's financial and strategic alignment.

C . Sourcing and hiring technical expertise is generally a task for the Project Manager or technical leads. The Business Visionary's role is more focused on strategic oversight rather than operational tasks.

E . Organizing and managing workshop details, such as circulating an agenda, might be supported by the Business Visionary, but it's often a task handled by the Project Manager or a designated coordinator to ensure efficient planning and execution of project activities.

Question 3

Question Type: MultipleChoice

Answer the following questions about actions to be taken by different roles.

The Business Sponsor has decided that the new coffee shop insurance

product website pages will include the financial transaction functionality to support the end-to-end sales process. The Business Sponsor views this as a valuable sales tool, enabling customers to pay for insurance policies online. If successful, this new financial transaction functionality is to be made available across all other insurance products. This is a new Must Have requirement.

All parties are to be invited to a workshop to discuss the additional work required to deliver the required solution including the new Must Have requirement. The areas to be discussed include specialist skills required and possible legal, financial and technical standards to be adhered to.

Remember to limit your answers to the number of selections requested in each question.

Which 2 actions should the Business Sponsor take to implement the new Must Have requirement?

Options:

- A-** Check for any documented standards which need to be applied to the development of online financial transaction functionality.
- B-** Check the viability of the project, following the inclusion of the new Must Have requirement.
- C-** Source and hire a web developer with experience in developing online financial transaction functionality.
- D-** Send a company-wide communication to explain the implications of the business change to all interested parties.
- E-** Assess the impact of the new Must Have requirement on the original Business Case.

Answer:

B, E

Explanation:

To implement the new Must Have requirement for the coffee shop insurance product website, which includes financial transaction functionality, the Business Sponsor should take the following actions:

Selected Actions for the Business Sponsor:

B . Check the viability of the project, following the inclusion of the new Must Have requirement.

E . Assess the impact of the new Must Have requirement on the original Business Case.

B . Evaluating the project's viability after adding a significant new requirement is crucial. This involves analyzing whether the project can still meet its objectives within the given constraints, such as time, budget, and resources, especially when the new requirement could potentially add complexity and cost.

E . Understanding how the new requirement affects the original Business Case is essential. This involves reassessing the project's expected benefits, costs, and risks in light of the new functionality. It ensures that the project remains aligned with business objectives and continues to offer a viable return on investment.

Why Other Actions Are Less Suitable:

A . While ensuring adherence to relevant standards is important, it is more of a task for the technical team or a specific role such as the Technical Coordinator, rather than the primary responsibility of the Business Sponsor.

C . Sourcing and hiring specific technical expertise, such as a web developer with experience in online financial transactions, is generally a responsibility delegated to the Project Manager or relevant technical leads, not the Business Sponsor directly.

D . While communicating business changes to all interested parties is important, the specific action of explaining the implications of the business change company-wide is more likely to be a collaborative effort involving several roles, including the Business Change Manager, rather than solely the Business Sponsor's responsibility.

Question 4

Question Type: Hotspot

Column 1 is a list of individuals from within the Xan Insurance Company and their key responsibility within the Web project.

For each individual in Column 1, select from Column 2 the Agile Project Management team role they are fulfilling. Each selection from Column 2 can be used once, more than once or not at all.

Column 1

Manager of Web & Digital

Media - will oversee and report progress on the delivery of the overall system.

Finance Director - has

budgetary control and will

release finance for the project

subject to expected benefits.

Sales Manager - will formulate

design options for new
business processes that do not
adversely affect business as
usual.

Operations Manager - oversees
the design and integrity of the
technical aspects of the
solution.

Column 2

Business Sponsor

Business Analyst

Business Ambassador

Business Advisor

Solution Developer

Technical Coordinator

DSDM Coach

Project Manager

	A	B	C	D	E	F	G	H
1.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Question 5

Question Type: MultipleChoice

The Business Ambassador assigned to the project is only available 2 days a week. The Project Manager has stated that the Investigation stage for each Timebox should, where possible, be planned around the availability of the Business Ambassador.

Is this an appropriate application of the DSDM lifecycle?

Options:

- A-** Yes, because this is where any final quality control checks should be carried out to ensure all products meet the business need.
- B-** Yes, because the Investigation stage of a Timebox requires intense engagement with the Business Ambassador.
- C-** No, because it is the Refinement stage of a Timebox that requires intense engagement with the Business Ambassador.
- D-** No, because Timeboxes are only used during Evolutionary Development and at this point the Business Ambassador is NOT required.

Answer:

B

Explanation:

In the context of the DSDM lifecycle, the Investigation stage of a Timebox is crucial for understanding and defining the work to be done, which often necessitates close collaboration with business representatives such as the Business Ambassador. This role is integral in ensuring that the project's outputs align with business needs and priorities. Planning the Investigation stage around the Business

Ambassador's availability facilitates this essential engagement, making it a suitable application of the DSDM lifecycle. This approach ensures that the project benefits from the Business Ambassador's insights and guidance during critical early phases, contributing to a stronger alignment between project deliverables and business requirements.

Reference: The Agile Project Management (AgilePM) framework, which incorporates DSDM principles, emphasizes the importance of collaboration between the project team and business stakeholders throughout the project lifecycle. The involvement of the Business Ambassador during the Investigation stage is particularly valuable for clarifying requirements, setting priorities, and ensuring that the project remains focused on delivering business value, in line with Agile and DSDM practices.

Question 6

Question Type: MultipleChoice

Answer the following questions about the DSDM Lifecycle.

Decide if each observation is an appropriate application of Agile Project Management for this project and select the option that supports your decision.

When the project was in the Feasibility phase it was initially proposed by the Finance Manager that it was a fixed price for a fixed specification' project. The Project Manager has decided that the best way to tackle it would be to leave the development of the least

valuable features of the product until last.

Is this an appropriate application of the DSDM lifecycle?

Options:

- A-** Yes, because the later parts of the project should reflect the least valuable features of the product being built.
- B-** Yes, because in a DSDM project there is no detailed specification upfront.
- C-** No, because the Solution Development Team should decide which features are left until last.
- D-** No, because the most valuable features of the project should be delivered last.

Answer:

A

Question 7

Question Type: MultipleChoice

Resources are limited. The Sales Manager has two marketing assistants who may be able to give a few hours a week between them to the project.

What action should the Project Manager take?

Options:

A- Try to secure formal agreement as to how many hours per week the marketing assistants will spend on the project.

B- Accept that members of the Solution Development Team will be inconsistent.

C- Make each Timebox as long as possible to ensure the marketing assistants have enough time to complete any work allocated to them within the boundaries of the Timebox.

D- Schedule the two marketing assistants to work at different times so they can hand matters over to one another.

Answer:

A

Explanation:

In the context of Agile Project Management, it is crucial to have clear commitments regarding team members' availability to ensure that project planning and execution can be as accurate and effective as possible. By securing a formal agreement on the hours the marketing assistants can dedicate to the project each week, the Project Manager can better plan tasks and allocate resources, thereby optimizing the team's capacity and ensuring that project timelines and deliverables are realistic and achievable.

The Agile Project Management (AgilePM) framework emphasizes the importance of clear communication, resource planning, and commitment from all team members to ensure project success. Having a formal agreement on availability helps in setting clear expectations and allows for more effective planning and utilization of resources within the constraints of the project, aligning with Agile principles of collaboration, adaptability, and iterative progress.

Question 8

Question Type: MultipleChoice

An external web developer is to be contracted to create the new coffee bar insurance area on the existing web site. The chosen web developer will only agree to work on a 'fixed price for a fixed specification' contract.

What action should the Project Manager take?

Options:

- A-** Ensure the later elements of the project reflect the most valuable features of the product being built by the contractor.
- B-** Agree to a 'fixed price for a fixed specification' contract with a requirement for the web developer to provide daily progress reports.
- C-** Refuse to employ the chosen web developer as this is not an Agile approach to project management.
- D-** Divide the work into component parts to ensure the web developer is focused on, and is paid to deliver, only what is specified for each component.

Answer:

D

Explanation:

Dividing the work into smaller, well-defined component parts is a strategic approach when dealing with fixed-price contracts within an Agile framework. This method allows for greater flexibility and adaptability, as each component can be specified in detail, making it clear what the external web developer is responsible for delivering. This approach aligns with Agile principles by enabling incremental development and delivery, allowing for adjustments and refinements to be made as the project progresses and more information becomes available.

In Agile Project Management, particularly when incorporating external resources or contractors, breaking down the project into smaller, manageable parts is a common practice. This not only facilitates better control and tracking of progress but also ensures that the project remains adaptable, with the capacity to respond to changes in requirements or priorities. This approach is in line with Agile methodologies that emphasize iterative development, customer collaboration, and responding to change over following a fixed plan.

Question 9

Question Type: MultipleChoice

The Marketing Director has insisted that detailed requirements for the new coffee bar insurance web pages should be clearly defined in the early phases of the project.

What action should the Project Manager take?

Options:

- A-** Refuse to discuss any detailed requirements in the early phases.
- B-** Agree to document the finite details of each requirement to ensure the web developers can accurately estimate the effort required to fulfil them.

C- Hold an early discussion to the level of detail necessary to establish a shared understanding of what is required.

D- Capture the Marketing Director's requirements in detail but leave the input of others until later in the project.

Answer:

C

Question 10

Question Type: MultipleChoice

Time is running short and the Must Have requirements for the data entry screen of the web page, as recorded in the Prioritised Requirements List, are not going to be completed on time.

What action should the Project Manager take?

Options:

- A- Change the end date of the Timebox.
- B- Ensure that this issue is escalated to the project level roles.
- C- Amend the end date in the Delivery Plan.
- D- Accept that the Must Have requirements will not be delivered on time.

Answer:

B

Question 11

Question Type: MultipleChoice

Several of the web developers working on the project have no Agile experience. When answering the questions in the Project Approach Questionnaire (PAQ), the Project Manager could not agree with the statement 'all members of the project understand and accept the DSDM approach'.

What action should the Project Manager take?

Options:

- A-** Replace the web developers with experienced Agile practitioners.
- B-** Agree with the statement in the PAQ and keep a close watch on the web developers throughout the project.
- C-** Organize a training workshop to brief all project-level and Solution Development Team roles in the Agile approach.
- D-** Accept that the web developers are experts in their field and will be adopting their own approach throughout the project.

Answer:

C

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