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Question 1

Question Type: MultipleChoice

In which pan of a business scenario are business capabilities and value streams modelled?

Options:

- A- When identifying and documenting desired outcomes
- B- When identifying the business and technology environment
- C- When identifying the human actors
- D- When identifying, documenting and ranking the problem

Answer:

B

Explanation:

This answer is based on the TOGAF Standard, Version 9.2 - Business Scenarios , which states that "The business and technology environment is a description of the current situation in terms of business processes (including business capabilities), people (including skills), information (including data), applications (including software), infrastructure (including hardware), and governance (including

standards)." Business capabilities and value streams are modeled when identifying the business and technology environment, as they provide a high-level view of what the business does or can do, and how it delivers value to its stakeholders. The other options are not correct, as they are not parts of a business scenario where business capabilities and value streams are modeled.

Question 2

Question Type: MultipleChoice

Which approach to model, measure, and analyze business value is primarily concerned with identifying the participants involved in creating and delivering value?

Options:

- A- Value networks
- B- Value chains
- C- Value streams
- D- Lean value streams

Answer:

A

Explanation:

This answer is based on the definition and focus of value networks as "a set of roles and interactions that are necessary to create value for a customer or beneficiary" . Value networks are primarily concerned with identifying the participants involved in creating and delivering value, as they show how different actors collaborate and exchange value with each other. Value networks can include both internal and external actors, such as suppliers, partners, customers, employees, regulators, etc. The other options are not correct, as they are not approaches to model, measure, and analyze business value that are primarily concerned with identifying the participants involved in creating and delivering value.

Question 3

Question Type: MultipleChoice

Which of the following is a benefit of Value Stream Mapping?

Options:

A- It helps to identify value. duplication and redundancy across the enterprise.

- B-** It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.
- C-** It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- D-** It highlights the value of Individual work packages needed to develop the business architecture.

Answer:

B

Explanation:

This answer is based on the definition and purpose of value stream mapping as "a technique for modeling, measuring, and analyzing the flow of value from the provider to the consumer through a value stream" . Value stream mapping helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders, as it shows how value is generated and delivered by the organization's processes, activities, resources, and capabilities. It also helps to identify the sources of waste, inefficiency, and variation in the value delivery process. The other options are not correct, as they are not benefits of value stream mapping.

Question 4

Question Type: MultipleChoice

Which of the following is considered a guiding principle when creating value streams?

Options:

- A- Identify the low-level value streams from components of capabilities
- B- Create an Initial set of value streams that map one-to-one to existing capabilities.
- C- Avoid going down to operational levels of detail
- D- Start with internal value streams within the organization

Answer:

C

Explanation:

This answer is based on the TOGAF Series Guide: Value Streams², which states that "A guiding principle when creating value streams is to avoid going down to operational levels of detail. The purpose of a value stream is to provide a high-level view of how value is created and delivered by an enterprise." Going down to operational levels of detail can make the value stream too complex and difficult to understand and communicate. It can also obscure the strategic focus and direction of the value stream. The other options are not correct, as they are not guiding principles when creating value streams.

Question 5

Question Type: MultipleChoice

Which of the following is a purpose of mapping capabilities to value stream stages?

Options:

- A-** To provide a self-contained business that is Independent of the organizational structure.
- B-** To Identity which business capabilities are critical to deliver value
- C-** To describe the business in terms of services provided and consumed.
- D-** To classify, group, and align capacities into categories for a deeper understanding

Answer:

B

Explanation:

This answer is based on the [TOGAF Series Guide: Business Capabilities3](#), which states that "Mapping capabilities to value stream stages allows an organization to identify which capabilities are critical to deliver value to stakeholders and which capabilities are less important or even unnecessary." Mapping capabilities to value stream stages helps to assess the alignment and impact of the business capabilities on the value delivery process. It also helps to prioritize and optimize the capabilities based on their contribution to value creation. The other options are not correct, as they are not purposes of mapping capabilities to value stream stages.

Question 6

Question Type: MultipleChoice

Consider the following definition of the elements of a value stream:

W	Acquire Retail Product
X	The activities involved in looking for, selecting, and obtaining a desired retail product.
Y	A retail shopper wishing to purchase a product.
Z	Customers are able to locate desired products and obtain them in a timely manner.

What is the element labeled 7?

Options:

A- Outcome

B- Viewpoint

C- Value

D- Concern

Answer:

C

Explanation:

This answer is based on the TOGAF Series Guide: Value Streams², which states that "Value is a measurable improvement to a stakeholder's situation that is perceived to be positive by that stakeholder." Value is the element labeled 7 in the image, as it represents the benefit or outcome that is delivered to the stakeholder by the value stream. Value is always defined from the perspective of the stakeholder, and it can be expressed in quantitative or qualitative terms. The other options are not correct, as they do not match the element labeled 7 in the image.

Question 7

Question Type: MultipleChoice

Which input to Phase A provides context for the architecture work by describing the needs and ways of working of the enterprise?

Options:

- A-** Business principles, goals, and drivers
- B-** Architecture Vision
- C-** Architecture Roadmap
- D-** Architecture Principles

Answer:

A

Explanation:

This answer is based on the TOGAF Standard, Version 9.2 - Phase A: Architecture Vision¹, which states that "Business principles, business goals, and strategic drivers of the organization are already defined elsewhere in the enterprise. If so, the activity in Phase A is involved with ensuring that existing definitions are current, and clarifying any areas of ambiguity. Otherwise, it involves defining these essential items from scratch." Business principles, goals, and drivers provide context for the architecture work by describing the needs and ways of working of the enterprise. They define the desired outcomes, the guiding values, and the strategic direction of the enterprise. They also help to align the architecture work with the business strategy and objectives. The other options are not correct, as they do not provide context for the architecture work in Phase A.

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