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Question 1

Question Type: MultipleChoice

When does a Developer become accountable for an item in the Sprint Backlog?

(choose the best answer)

Options:

- A-** During the Daily Scrum.
- B-** As soon as a Developer on the Scrum Team can accommodate more work.
- C-** Never. All Developers on the Scrum Team share accountability for items in the Sprint Backlog.
- D-** At Sprint Planning when all of the Sprint Backlog items are split evenly across the Developers.

Answer:

C

Explanation:

The Developers on the Scrum Team share accountability for the Sprint Backlog, which is a forecast of the work and the plan to deliver the Sprint Goal¹². The Sprint Backlog is dynamic and can be updated by the Developers as more is learned during the Sprint³⁴. The Developers are not individually accountable for the items in the Sprint Backlog, nor are they assigned by the Scrum Master or the Product Owner⁵.

Question 2

Question Type: MultipleChoice

Which of the following are criteria to order Product Backlog items?

(choose the best three answers)

Options:

- A- The value of the Product Backlog items.
- B- The availability of the Scrum Master.
- C- Dependencies between Product Backlog items.
- D- Their relevance to achieving the Product Goal.

E- The number of stakeholders who approve of the item.

Answer:

A, C, D

Explanation:

A Product Owner orders a Product Backlog in any way they think will maximize the value of the product¹. They take various factors into consideration when ordering the Product Backlog such as business value, risk, return on investment (ROI), dependencies and impact¹. Dependencies between Product Backlog items and their relevance to achieving the Product Goal are two of these factors². The availability of the Scrum Master and the number of stakeholders who approve of the item are not valid criteria for ordering the Product Backlog³.

Question 3

Question Type: MultipleChoice

As the Sprint Planning progresses, the Developers realize that the workload may be greater than their capacity to complete the work. Which two are valid actions?

(choose the best two answers)

Options:

- A- Remove or change selected Product Backlog items.
- B- The Developers ensure that the Scrum Team is aware, start the Sprint, and monitor progress.
- C- Recruit additional Developers before the work can begin.
- D- Cancel the Sprint.
- E- The Developers work overtime during this Sprint.

Answer:

A, B

Explanation:

According to the Scrum Guide¹, the Developers are responsible for selecting the amount of work they can do in a Sprint, based on their capacity and past performance². If they realize that the workload may be greater than their capacity, they can either remove or change some of the selected Product Backlog items, or they can start the Sprint and monitor the progress, making adjustments as needed³. Recruiting additional Developers, canceling the Sprint, or working overtime are not valid actions, as they would disrupt the Scrum values of commitment, focus, and respect

Question 4

Question Type: MultipleChoice

You are the Scrum Master of a new, to be developed Product. Development is going to require 45 people. What is a good first question for you to suggest the group thinks about when forming into teams?
(choose the best answer)

Options:

- A- What is the right mixture of senior and junior people on each team?
- B- Who are the subject matter experts on each team?
- C- Who are going to be the team leads?
- D- How will we make sure all teams have the right amount of expertise?

Answer:

D

Explanation:

When forming a Scrum team, it is important to ensure that the team has all the skills and knowledge necessary to deliver a working product¹². The Scrum team should be cross-functional and self-managing, without relying on external experts or team leads³⁴. Therefore, the question of how to make sure all teams have the right amount of expertise is a good first question to consider when forming into teams.

Question 5

Question Type: MultipleChoice

Which statement best describes the Sprint Review?

(choose the best answer)

Options:

- A-** It is a mechanism to control the Developers activities during a Sprint.
- B-** It is used to congratulate the Developers if they complete their forecast or to punish the Developers if they fail to meet their forecast.

C- It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

D- It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

Answer:

C

Explanation:

A sprint review is a collaborative event where the Scrum Team and stakeholders inspect the outcome of a Sprint and determine future adaptations¹². It is not a mechanism to control, reward, or punish the Developers, nor is it just a demo of the work done.

Question 6

Question Type: MultipleChoice

Which answer best describes the topics covered in Sprint Planning?

(choose the best answer)

Options:

- A- Who is on the team and what team member roles will be.
- B- How conditions have changed and how the Product Backlog should evolve.
- C- What to do and who will do it.
- D- What can be done, how to do it, and why to do it.
- E- What went wrong in the last Sprint and what to do differently this Sprint.

Answer:

D

Explanation:

Sprint Planning is an event where the Scrum Team collaborates on the work to be performed during the Sprint1. The topics covered in Sprint Planning are:

What can be done. The Product Owner proposes how the product could increase its value and utility in the current Sprint, based on the Product Goal, the Product Backlog, and the latest market and stakeholder feedback. The Developers assess the capacity and the technical feasibility of the work, and select the Product Backlog items that they can commit to for the Sprint. The Scrum Team crafts the Sprint Goal, which is a concise statement of the purpose and focus of the Sprint2.

How to do it. The Developers plan how they will deliver a "Done" product Increment that meets the Sprint Goal. They create a plan for the first days of the Sprint, and decompose the selected Product Backlog items into smaller work items. The Developers also identify any dependencies, risks, or impediments that may affect their work. The resulting plan is captured in the Sprint Backlog, which is owned and managed by the Developers[3][3].

Why to do it. The Product Owner explains the value and the outcome of the work to be done in the Sprint, and how it aligns with the Product Goal and the stakeholder needs. The Product Owner also clarifies the acceptance criteria and the Definition of Done for the Product Backlog items, and answers any questions from the Developers. The Scrum Team ensures that they have a common understanding of the Sprint Goal and the expected product Increment4.

1:The Scrum Guide, November 2020, p. 9

2:The Scrum Guide, November 2020, p. 10

[3][3]:The Scrum Guide, November 2020, p. 10

4:Understanding and Applying the Scrum Framework, Scrum.org, accessed on December 16, 2023

Question 7

Question Type: MultipleChoice

Who is accountable for tracking the remaining work toward the Sprint Goal?

(choose the best answer)

Options:

- A- The Developers.
- B- The Project Manager.
- C- The Product Owner.
- D- The Scrum Master.

Answer:

A

Explanation:

The Developers are the ones who are accountable for tracking the remaining work toward the Sprint Goal. The Developers are self-managing and decide how much work they can do in a Sprint. They also create and update the Sprint Backlog, which is the plan for how the Developers will achieve the Sprint Goal, and the single source of truth for the work to be done in the Sprint. The Developers use the Daily Scrum to inspect their progress toward the Sprint Goal and adapt the Sprint Backlog as necessary. The Product Owner, the Scrum Master, and the Project Manager (if any) do not have the accountability for tracking the remaining work toward the Sprint Goal, as this is the responsibility of the Developers.

1:The Scrum Guide, November 2020, p. 6

2:The Scrum Guide, November 2020, p. 10

[3][3]:The Scrum Guide, November 2020, p. 11

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