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Question 1

Question Type: MultipleChoice

Which of the following are inputs of the Perform Quality Control process? Each correct answer represents a complete solution. Choose all that apply.

Options:

- A- Project management plan
- B- Quality metrics
- C- Quality checklists
- D- Validated changes

Answer:

A, B, C

Question 2

Question Type: MultipleChoice

Which of the following are inputs of the perform quality assurance process? Each correct answer represents a complete solution. Choose all that apply.

Options:

- A- Project management plan
- B- Change requests
- C- Quality metrics
- D- Work performance information

Answer:

A, C, D

Question 3

Question Type: MultipleChoice

You work as a project manager for company Inc. You want to reduce the affective conflicts at all levels, and also attain and maintain a reasonable amount of substantive conflict. Which of the following processes will you use to accomplish the above task?

Options:

- A- Change management
- B- Conflict management
- C- Risk management
- D- Quality management

Answer:

B

Question 4

Question Type: MultipleChoice

You work as a project manager for company Inc. You want to figure out the cumulative costs needed to bring poor quality service or products up to the mark as defined by project management. Which of the following Plan Quality techniques will help you to accomplish the task?

Options:

- A- Cost of Quality
- B- Benchmarking
- C- Brainstorming
- D- Cost benefit analysis

Answer:

A

Question 5

Question Type: MultipleChoice

You are the project manager for your organization. The resources that you'll be using on your project are part of a union. The union representatives inform you that you may only utilize union labor on your project for a maximum of 25 hours per week. What approach will you need to do to reveal over utilization of the union resources?

Options:

- A- Critical path method

- B- Fast tracking
- C- Critical chain method
- D- Resource leveling

Answer:

D

Question 6

Question Type: MultipleChoice

Which of the following components of EVA defines the total costs actually incurred and recorded in accomplishing work performed during a given time period for a schedule activity?

Options:

- A- PV
- B- AC
- C- CV

D- EV

Answer:

B

Question 7

Question Type: MultipleChoice

You are the project manager for the NHQ Project. Your project has 76 stakeholders. Two of your key stakeholders, Nancy Smith, the COO, and Chuck Thomas, the CIO, need to contribute information to one another and to you, the project manager, in order for the project to move forward. It comes to your attention that Chuck and Nancy are in disagreement with one another and won't communicate. This disruption has caused your project to come to a standstill. What component of the communication model does this scenario represent?

Options:

A- Feedback

B- Barrier

C- Medium

D- Noise

Answer:

B

Question 8

Question Type: MultipleChoice

Which of the following is described in the statement below?

"It measures the quality objectives of the project. It provides the foundation for measuring and reporting quality performance as part of the performance measurement baseline."

Options:

A- Cost baseline

B- Scope baseline

C- Schedule baseline

D- Quality baseline

Answer:

D

Question 9

Question Type: MultipleChoice

Don has hired Jerry, a contractor, to complete a portion of his project work. The contract used was a cost-plus contract. If Don were to perform a risk audit, who would carry the risk in this scenario?

Options:

- A- Jerry would because he is the hired contractor.
- B- Don would because he is the project manager.
- C- Don would because of the contract type.
- D- Jerry would because of the contract type.

Answer:

C

Question 10

Question Type: MultipleChoice

Which of the following is described in the statement below? "It is a common clause in contracts, which essentially frees both parties from liability or obligation when an extraordinary event or circumstance beyond the control of the parties, such as a war, strike, riot, crime, or an event described by the legal term "act of God", prevents one or both parties from fulfilling their obligations under the contract."

Options:

- A- Exemption
- B- Force majeure
- C- Exception
- D- Immunity

Answer:

B

Question 11

Question Type: MultipleChoice

You are a new Project Manager that has been entrusted with a project to develop a machine which produces auto components. You have put together a realistic and achievable timeline for all your project activities after consulting with your project team members and reaching an agreement. However, you observe that one of your team members is working overtime because of his poor prioritization of project activities. Should you reward this team member for his behavior?

Options:

- A-** No, because there is no budget for incentives in your project cost.
- B-** Yes, because you can compel the other team members to work over time as well.
- C-** Yes, because he is committed to work over time.
- D-** No, because this is a result of poor planning by the team member.

Answer:

D

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