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Question 1

Question Type: MultipleChoice

What is one characteristic of writing effective PI Objectives?

Options:

- A- Listing out committed Features
- B- Describing the value
- C- Identifying significant risks
- D- Including critical Stories

Answer:

B

Explanation:

One characteristic of writing effective PI Objectives is describing the value that the objectives will deliver to the customers and stakeholders. PI Objectives are a summary of the business and technical goals that the Agile Release Train (ART) intends to achieve in

the upcoming Program Increment (PI)¹. They are not just a list of features or stories, but rather a statement of the outcomes and benefits that the features or stories will provide². By describing the value, the PI Objectives help align the teams and stakeholders to a shared vision and mission, and provide a basis for measuring the progress and performance of the ART³.

- * PI Objectives - Scaled Agile Framework
- * Your Guide to Writing Great Iteration and PI Objectives - Scaled Agile
- * How to Write PI Objectives - ValueGlide

Question 2

Question Type: MultipleChoice

What is one tool that visualizes Features representing a workflow?

Options:

- A- Team Kanban
- B- Story Maps

C- User Experience Design

D- Continuous Delivery Pipeline

Answer:

B

Explanation:

A story map is a tool that visualizes features representing a workflow. A story map is a two-dimensional arrangement of user stories that shows the relationship between the user activities and the features that support them¹. A story map helps the team to understand the user journey, prioritize the features based on value and dependencies, and plan the releases and iterations².

* Story Mapping - Scaled Agile Framework

* What is User Story Mapping? | Definition and Overview

Question 3

Question Type: MultipleChoice

What is the next action for improvement items identified during the Iteration Retrospective?

Options:

- A- They are entered as Stories in the Team Backlog
- B- They are ROAMed with the rest of the risks
- C- They are given to the Scrum Master/Team Coach who resolves them
- D- They are escalated to the Business Owners

Answer:

A

Explanation:

The next action for improvement items identified during the Iteration Retrospective is to enter them as Stories in the Team Backlog. By adding these improvement items as Stories, they become part of the team's ongoing work and are prioritized alongside other tasks and user stories for future iterations or sprints¹. This way, the team can track and implement the improvement actions and measure their impact on the team's performance and quality².

* Iteration Retrospective - Scaled Agile Framework

* What happens to improvement items identified during the Iteration Retrospective? - Service Centre List

Question 4

Question Type: MultipleChoice

Which of the following roles has content authority for the ART Backlog?

Options:

- A- System Architect
- B- Business Owner
- C- Product Owner
- D- Product Management

Answer:

D

Explanation:

Product Management is the role that has content authority for the ART Backlog. The ART Backlog is a Kanban system that captures and manages the features and enablers that the Agile Release Train (ART) will implement in the upcoming Program Increments (PIs)1.

Product Management is responsible for defining and communicating the vision, value proposition, and features of the solution, as well as prioritizing and refining the backlog items². Product Management collaborates with stakeholders, customers, architects, and other roles to ensure that the ART Backlog reflects the needs and expectations of the customers and aligns with the strategic direction of the portfolio³.

* ART and Solution Train Backlogs - Scaled Agile Framework

* Product Management - Scaled Agile Framework

Question 5

Question Type: MultipleChoice

What does a Kanban board demonstrate?

Options:

- A- The cost of delay of each item on the board
- B- Where a team has too much work-in-process (WIP)
- C- The accumulated value of a team's work

D- A burndown chart of work completed in the iteration

Answer:

B

Explanation:

A Kanban board is a visual tool that helps teams manage the flow of work from start to finish. It shows the steps of the team's workflow, the work items in each step, and the work-in-process (WIP) limits for each step¹. A Kanban board demonstrates where a team has too much work-in-process (WIP), which is the number of work items that are being worked on at any given time. Having too much WIP can cause delays, bottlenecks, and waste in the value stream². By using a Kanban board, teams can identify and resolve the sources of excessive WIP, and optimize their flow and throughput³.

* SAFe Team Kanban - Scaled Agile Framework

* Applying Kanban in SAFe - Scaled Agile Framework

* What is a Kanban Board, and How Do You Use It? - How-To Geek

Question 6

Question Type: MultipleChoice

What is one step when determining initial team capacity during PI Planning?

Options:

- A- Add together all of the points from recently completed Features
- B- Compare final team capacity across all teams
- C- Ensure Product Owner/Product Manager approval for all time-based capacity adjustments
- D- Subtract one point for every team member's vacation day, public holiday, or training day

Answer:

D

Explanation:

One step when determining initial team capacity during PI Planning is to subtract one point for every team member's vacation day, public holiday, or training day. This step helps the team to adjust their capacity based on the actual availability of each team member for the upcoming Program Increment (PI)1. By accounting for the time-based capacity adjustments, the team can plan their work more realistically and avoid overcommitting or underdelivering2.

* PI Planning - Scaled Agile Framework

Question 7

Question Type: MultipleChoice

What is one strategy for managing complex critical path challenges?

Options:

- A- Adjust work between teams or split Features and Stories
- B- Distribute work to other teams
- C- Sequence work to eliminate same Iteration dependencies
- D- Allocate work between teams based on forecasted capacity

Answer:

A

Explanation:

One strategy for managing complex critical path challenges is to adjust work between teams or split Features and Stories. Complex critical path challenges are situations where the delivery of value depends on the completion of multiple interdependent tasks by different teams¹. These challenges can cause delays, bottlenecks, and inefficiencies in the value stream. To overcome these challenges, one option is to adjust work between teams or split Features and Stories, so that the dependencies are minimized or eliminated². This can help improve the flow of work, reduce the risk of integration issues, and increase the flexibility and responsiveness of the teams³.

* Accelerating Flow with SAFe - Scaled Agile Framework

* Managing Dependencies - Scaled Agile Framework

Question 8

Question Type: MultipleChoice

What is one question that helps Product Management create a Vision?

Options:

A- How many Features have been released to the Customer?

B- What Features must be de-scoped?

C- What problem(s) will the Solution solve?

D- Which themes are on the Roadmap?

Answer:

C

Explanation:

One of the questions that helps Product Management create a Vision is what problem(s) will the Solution solve for the customers and stakeholders. The Vision is a description of the future state of the Solution under development, and it reflects the needs and expectations of the customers and stakeholders¹. The Vision also provides the context and purpose for the features and capabilities of the Solution². Therefore, Product Management needs to understand the problem(s) that the Solution aims to address, and how it will deliver value and benefits to the customers and stakeholders³.

* Vision - Scaled Agile Framework

* Solution Vision - Scaled Agile Framework

* What is a Product Vision Statement? | Definition and Overview

Question 9

Question Type: MultipleChoice

Which role ensures that the ART has the Vision and Backlog needed to engage in PI Planning successfully?

Options:

- A- Lean-Agile Center of Excellence
- B- Release Train Engineer
- C- Product Owner
- D- Product Management

Answer:

D

Explanation:

Product Management is the role that ensures that the Agile Release Train (ART) has the Vision and Backlog needed to engage in PI Planning successfully. Product Management is responsible for defining and communicating the Vision, which describes the future state of the solution and its features¹. Product Management also develops and maintains the Program Backlog, which contains the features and enablers that the ART will implement in the upcoming Program Increments (PIs)². Product Management collaborates with stakeholders, customers, architects, and other roles to discover, prioritize, and refine the backlog items and present them to the ART

during PI Planning3.

- * Vision - Scaled Agile Framework

- * Product Management - Scaled Agile Framework

- * PI Planning - Scaled Agile Framework

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