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## Question 1

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### Question Type: MultipleChoice

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A business analyst (BA) spent three months eliciting, specifying, and modelling the detailed stakeholder and solution requirements. Right before requirement sign-off, the BA realized that the Vice President was unable to approve the requirements and the Chief Financial Officer should do so. What element of requirement approval did the BA miss?

#### Options:

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- A- Manage conflicts and issues
- B- Track and communicate approval
- C- Gain consensus
- D- Understand stakeholder roles

#### Answer:

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D

## Question 2

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**Question Type: MultipleChoice**

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A business analyst (BA) has developed requirements for a project containing sensitive information. The requirements were approved and the solution was implemented. What should the BA do to ensure these requirements are maintained for future reference?

**Options:**

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- A- Print the requirements package and distribute it to stakeholders in person
- B- Archive the requirements package in the business analysis portal
- C- Store the requirements package on secure shared drive
- D- Send the requirements package to stakeholder in a password protected email

**Answer:**

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B

## Question 3

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**Question Type: MultipleChoice**

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Market studies projected a 28% year over year growth for five (5) years for commercial vehicle loans. A company that provides lending for commercial vehicles wanted to keep up with industry demand; however, their applications were not capable of scaling to the increased demand for loan processing and billing. The company is deploying a new system to meet the demand. The project started five (5) years ago and cost \$2 million USD. The project metrics are to be evaluated after five (5) years. The return on investment (ROI) for the project is calculated at 11%. The project sponsors are upset that the desired ROI for the project was not met. The actual demand for commercial vehicle loans for the past five (5) years is as follows:

**Options:**

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- A- Risk planning
- B- flawed assumptions
- C- Demand forecasting
- D- Capability planning

**Answer:**

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B

## Question 4

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**Question Type: MultipleChoice**

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Stakeholders initially agreed to an implementation schedule for a set of reports based on the value to business users. The development team provided a detailed estimate of the time required to develop each report based on the business requirements. What should the business analyst (BA) and the stakeholders do with the estimates?

**Options:**

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- A- Revise the business requirements
- B- Write functional report specifications
- C- Review the priorities
- D- Analyze technical constraints

**Answer:**

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C

## Question 5

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**Question Type:** MultipleChoice

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A business analyst (BA) is working on a project that has a release date that cannot be changed. The BA engaged with stakeholders and completed the business requirements elicitation task. Upon review with the rest of the project team, it is determined that not all

requirements can be implemented by the set deadline. What must the BA do to ensure maximum business value?

**Options:**

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- A- Ensure test scenarios conform to business requirements
- B- Choose an appropriate format to communicate requirements
- C- Analyze requirements to remove unnecessary components
- D- Align business requirements to organizational strategy

**Answer:**

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C

## Question 6

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**Question Type: MultipleChoice**

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A domain subject matter expert (SME) describes a scenario to the business analyst (BA) that may need to be considered for an impending change. The BA and domain SME sketch out the process model for this exception scenario for consideration. What action does the BA take?

**Options:**

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- A- Capture and integrate this process model into other appropriate planned outcomes
- B- Plan an observation activity to gain a hands-on understanding of the situation
- C- Document the elicitation results then verify and validate in a requirements review
- D- Review the issue with stakeholders during a follow-up session

**Answer:**

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C

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