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Question 1

Question Type: MultipleChoice

Which approach aligns to approval of requirements at the end of a phase?

Options:

- A- Adaptive
- B- Modelling
- C- Predictive
- D- Prioritization

Answer:

C

Explanation:

In business analysis, the predictive approach is characterized by its structured nature, where requirements are approved at the end of a phase or during planned change control meetings. This approach is in contrast to adaptive approaches, which approve requirements more iteratively and as needed throughout the project lifecycle. Reference: The information is consistent with the practices described in

the BABOK Guide and other IIBA resources, which specify that predictive approaches typically involve approvals at the end of the phase12.

Question 2

Question Type: MultipleChoice

What is the main purpose of the "Approve Requirements" task?

Options:

- A- Obtain agreement
- B- Establish requirements baseline
- C- Select appropriate techniques
- D- Assess alternative approaches

Answer:

A

Explanation:

The main purpose of the "Approve Requirements" task in business analysis is to obtain agreement and approval on the requirements and designs from all stakeholders involved in the governance process. This step ensures that there is a shared understanding and commitment to the requirements, which is essential for the successful implementation of the solution. Reference: The information aligns with the standards and practices outlined in the Business Analysis Body of Knowledge (BABOK) and other learning resources provided by the International Institute of Business Analysis (IIBA)123.

Question 3

Question Type: MultipleChoice

Which activity is a business analyst (BA) performing when ensuring that a set of requirements is developed with enough detail to be usable by a particular stakeholder?

Options:

- A-** Validating requirements
- B-** Verifying requirements

C- Eliciting requirements

D- Specifying requirements

Answer:

B

Explanation:

When a business analyst ensures that a set of requirements is developed with enough detail to be usable by a particular stakeholder, they are performing the activity of verifying requirements. Verification of requirements involves ensuring that the requirements or designs have been developed in enough detail, are internally consistent, and are of high quality. This process is crucial for making sure that the requirements are sufficiently detailed and clear for stakeholders who will be using them to guide further work, including development and implementation of the solution .

Question 4

Question Type: MultipleChoice

Who is responsible for discovering, synthesizing, and analyzing information within an enterprise?

Options:

- A- Project manager
- B- Business analyst
- C- Programmer
- D- Project sponsor

Answer:

B

Explanation:

The role of a business analyst is pivotal in discovering, synthesizing, and analyzing information from various sources within an enterprise. This includes gathering data from tools, processes, documentation, and stakeholders. Business analysts are tasked with eliciting the true needs of stakeholders, which often involves investigating and clarifying their expressed desires to determine underlying issues and causes. They play a crucial role in aligning the designed and delivered solutions with the needs of stakeholders, ensuring that the outcomes meet business objectives effectively.

Question 5

Question Type: MultipleChoice

Which type of stakeholder is responsible for initiating the effort to define a business need?

Options:

A- Project manager

B- Regulator

C- Business analyst

D- Sponsor

Answer:

D

Explanation:

In the context of business analysis, the sponsor is the type of stakeholder responsible for initiating the effort to define a business need. The sponsor is typically a senior executive or a key stakeholder who has the authority and responsibility to allocate resources and ensure that the project aligns with strategic business objectives. They play a critical role in the early stages of project development by defining the business need, which sets the direction for the project and guides the work of the business analyst.

Question 6

Question Type: MultipleChoice

What type of requirements describes the needs of those participating in or impacted by business analysis activities?

Options:

- A- Solution
- B- Business
- C- Stakeholder
- D- Technical

Answer:

C

Explanation:

Stakeholder requirements describe the needs of those participating in or impacted by business analysis activities. These requirements focus on ensuring that the perspectives and needs of all stakeholders are considered and integrated into the solution. Stakeholder requirements are essential for understanding the context of the business needs and for defining the criteria for the success of the

solution.Reference: The information is verified as per the Business Analysis Learning documents, specifically the BABOK Guide, which outlines the types of requirements including Business, Stakeholder, Solution, and Transition Requirements1.

Question 7

Question Type: MultipleChoice

Which action would a business analyst (BA) propose to improve the operation of the business?

Options:

- A- Simplify the work people perform
- B- Outsource the operation team
- C- Assist in the daily activities
- D- Shadow the expert staff

Answer:

A

Explanation:

A business analyst (BA) aims to improve the efficiency and effectiveness of business operations. Simplifying the work people perform can lead to streamlined processes, reduced errors, and increased productivity. This approach aligns with the core objectives of business analysis, which include understanding and defining requirements, analyzing business processes, and recommending solutions that deliver value to stakeholders. Simplification often involves removing unnecessary steps, automating tasks, and optimizing workflows, which are key activities in business process improvement. Reference: The BABOK Guide outlines the importance of simplifying processes as part of the requirements analysis and design definition. It emphasizes the role of the BA in identifying areas where complexity can be reduced to improve business operations. Additionally, the Business Analysis Learning documents highlight the significance of process simplification in achieving operational excellence and delivering business value.

Question 8

Question Type: MultipleChoice

Which of the following is a basis to initially prioritize requirements?

Options:

A- Business benefits

- B- Market demands
- C- Organizational policy
- D- Technological dependency

Answer:

A

Explanation:

In the context of Business Analysis, requirements should be initially prioritized based on the business benefits they are expected to deliver. This approach aligns with the principle of delivering the most value to the organization and ensuring that the most impactful requirements are addressed first. Prioritizing by business benefits helps in focusing on what is most important for achieving business objectives and delivering value to stakeholders.

Question 9

Question Type: MultipleChoice

If inconsistencies arise between different elicitation results, the business analyst (BA) should:

Options:

- A- escalate them to the business sponsor.
- B- report them to the project manager.
- C- resolve them through collaboration.
- D- reconcile them through experience.

Answer:

C

Explanation:

The BABOK Guide emphasizes the importance of collaboration when inconsistencies are found between elicitation results. It suggests that business analysts should work together with stakeholders to resolve variations identified in the results. This collaborative approach is essential for ensuring that the information is consistent and accurately represented, and it helps to uncover any discrepancies or ambiguities early in the process, which can prevent costly errors or delays later on.

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