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**Shared by Carpenter on 24-05-2024**

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## Question 1

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**Question Type:** MultipleChoice

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When a learn member encounters an issue in an agile environment, what should they do?

### Options:

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- A- Limit communication between the team members and the customer to prevent unnecessary anxiety
- B- Manage communication between all team members and the customer to promote effective and transparent collaboration
- C- Manage communication between a few team members and the customer so that they may convey information to other team members
- D- Facilitate one-on-one communication between team members to reduce conflict and inefficiencies

### Answer:

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D

## Question 2

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**Question Type:** MultipleChoice

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During a backlog refinement meeting, a senior team member raises a concern about an epic sizing that requires the use of a new interface for a vendor product. The product owner acknowledges this as a risk.

What should the product owner do now?

**Options:**

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- A-** Log the risk in the risk register, and share the information with impacted stakeholders at the next monthly review meeting.
- B-** Create a spike story to determine what needs to be done to use the new interface.
- C-** Lower the epic's priority so that it can be deferred, and analyze it during backlog refinement meetings.
- D-** Move the work to the vendor, since they have better knowledge of interface implementation.

**Answer:**

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B

## Question 3

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**Question Type:** MultipleChoice

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The project team is ahead of schedule and beginning to gold-plate the feature included in the current sprint. What should the agile project manager do?

**Options:**

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- A-** Since the team has extra time, notify the product owner and secure approval for the extra work on this feature.
- B-** Encourage the team to document the improvement and prioritize it for the upcoming iteration, instead of building it now.
- C-** Instruct the Scrum Master to have the team use the extra time to complete the extra feature work in the current iteration.
- D-** Notify the product owner and have the product owner verify the backlog priority, then encourage team to continue working on the backlog.

**Answer:**

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C

## Question 4

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**Question Type: MultipleChoice**

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On what should an agile team work to achieve predictable flow?

**Options:**

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- A- Small user stories
- B- Simple acceptance criteria
- C- Lean features
- D- Lean backlogs

**Answer:**

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A

## Question 5

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**Question Type: MultipleChoice**

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The amount of information captured in the project's defects is varying within the development team. Team members are becoming frustrated with the defect quality inconsistencies and the frequent clarification required.

What should be done to address the issue?

**Options:**

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- A- Stop the current iteration to discuss defect quality issues and explore solutions.
- B- Discuss and explore solutions in the next planning meeting and take corrective actions as required.
- C- Generate insights at the next retrospective and adjust processes as decided by the team.
- D- Assign corrective actions to the backlog for the team to identify the mandatory defect information.

**Answer:**

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C

## Question 6

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**Question Type:** MultipleChoice

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An agile practitioner notices that team members are disengaged. As a result, the team's velocity has decreased. What should the agile practitioner do to get the team back on track?

**Options:**

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- A- Escalate the issue to the project sponsor.
- B- Remove stories to increase velocity.

**C-** Hold a standup to address the issue.

**D-** Facilitate a team retrospective.

**Answer:**

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C

## Question 7

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**Question Type: MultipleChoice**

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An agile team's client has been asked to expedite the delivery of the next release. By delivering one month early, the company can generate US\$40,000 more than expected for the quarter.

What should the agile team do?

**Options:**

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**A-** Adhere to the new deadline and immediately advise the client that the schedule has been expedited

**B-** Advise the client that it is best to continue as planned rather than introduce unforeseen risks by expediting the schedule.

**C-** Submit a change request to the client with a 50% increase in charges due to the new potential profit.

**D-** Request additional resources to meet the expedited deadline and obtain training for the new resources.

**Answer:**

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D

## Question 8

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**Question Type: MultipleChoice**

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A key stakeholder cannot attend the project vision statement development workshop. The stakeholder has emailed their requirements to the agile team lead, and believes that the vision statement is not critical.

How should the agile team lead respond?

**Options:**

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- A-** Emphasize to the stakeholder that a common, detailed vision will better ensure team understanding of the project.
- B-** Personally meet with the stakeholder to understand their requirements, and then share the vision with the team.
- C-** Work with the team to create a vision from the stakeholder's supplied requirements.
- D-** Explain to the team that creating a vision is not critical in agile projects, as requirements may change over time.



**Answer:**

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A

## Question 9

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**Question Type:** MultipleChoice

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An agile project manager notices that the product owner manages team members' day-to-day tasks in a way that distracts them from their core responsibilities. In addition, the team believes that their questions on product backlog prioritization are not being answered on time.

What should the agile project manager do?

**Options:**

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- A-** Discuss and address this in the iteration retrospective.
- B-** Let the product owner know it is the project manager's responsibility to drive a team's tasks
- C-** Discuss the roles and responsibilities of the project team with the product owner.
- D-** Ask the product owner to work extra hours to answer the team's questions.

**Answer:**

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A

## Question 10

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**Question Type:** MultipleChoice

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An agile practitioner becomes a Scrum Master on an established Scrum team. After introductions, what should the agile practitioner do?

**Options:**

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- A-** Coach team members to improve functional specialties and increase overall velocity.
- B-** Identify where team processes misalign with accepted Scrum practices.
- C-** Facilitate the identification of problems or issues and help the team resolve them.
- D-** Review the backlog to ensure that it is prioritized, refined, and properly tasked.

**Answer:**

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D

## Question 11

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**Question Type:** MultipleChoice

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How should an agile project leader interact with the product owner?

### Options:

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- A- Conduct regular one-on-one meetings to review development features and trace them back to the product roadmap.
- B- Ensure that they attend regular sprint meetings to provide product-feature feedback.
- C- Share any new versions of the project plan with them, including updated statuses for tasks and project milestones.
- D- Schedule meetings where they can provide team direction regarding new-feature priorities and upcoming sprints.

### Answer:

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C

## Question 12

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**Question Type:** MultipleChoice

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A company is considering developing a new, complex application that will require a large initial investment. However, if successful, the profit potential is high. When preparing an analysis, what should be used to encourage stakeholders who are concerned about project failure to authorize the initial investment?

**Options:**

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- A- Calculated planned percent complete (PPC)
- B- Many small minimally marketable features (MMFs)
- C- Story points rather than cost estimates
- D- Calculated earned value (EV)

**Answer:**

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B

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