Question 1

A scrum master assumes a project that is essential to organizational growth. The project is expected to be in production for three years. What should the scrum master do first?

Options:

A- Work with the customers to build the product backlog and identify their initial requirements.

B- Meet with the stakeholders and enterprise architects to understand the project's vision.

C- Plan and execute a sprint 0 to establish the project's foundational needs.

D- Create a backlog, and execute a sprint 1 to quickly deliver value to the customers.

Answer:

A

Question 2

A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues. What should the team do?

Options:

A- Capture risks and make them visible, and use a burn down chart to focus on reducing risks early in the project.

B- Ask the scrum master to extend the sprint's duration to allow more time to work through technical issues.

C- Place the impacted stories on the story board, and use daily stand ups to make the product owner aware of the technical issues.

D- Seek guidance from the development manager.

Answer:

C

Question 3

Question Type: MultipleChoice

An agile team has only one database administrator with the necessary knowledge of database-related tasks. The project manager identifies the risk that if this person leaves, team velocity will significantly decrease.

What should the agile coach do?

A- Start the hiring process for a new, equally skilled database administrator as a replacement.

B- Move this database administrator to another team so that team members learn database-related tasks.

C- Add another database administrator to balance the workload and aid with knowledge retention.

D- Obtain agreement from the team that, on upcoming sprints, the database administrator will act only in an advisory capacity.

Answer:

C

Question 4

Question Type: **MultipleChoice**

A product owner obtains customer confirmation on product requirements and provides them to the team. After explaining the user stories, the product owner receives agreement for acceptance from the team.

What should the team do next?

Options:

A- Use agile estimation techniques to create a shared understanding of when the user stories will be completed.

B- Agree upon development and testing activities for the user stories.

C- Complete the user stories, and provide a demo for the product owner and customer.

D- Complete the user stories, and hold a retrospective to discuss them.

Answer:

A

Question 5

Question Type: MultipleChoice

During an iteration review, the agile team asserts that a product is complete because development and review were finished. The product owner disagrees, since the product has not been tested.

What should the agile practitioner do?

A- Work with the agile team and product owner to agree on the definition of done.

B- Ask the project sponsor to determine whether the product is completed.

C- Plan another review after the product has been tested.

D- Add testing to the backlog, and have the product owner reprioritize.

Answer:

A

Question 6

Question Type: MultipleChoice

Midway through a two-week sprint, an agile team realizes that the features cannot be delivered within the sprint. The team determines that another week will be required to complete all committed features.

What should the team do?

Options:

A- Plan for overtime, and include the effort as part of the estimation.

B- Increase team velocity to deliver more story points.

C- Identify the reason for over-commitment to the sprint and create an action plan for the following sprint.

D- Add resources to assist with sprint execution.

Answer:

C

Question 7

Question Type: MultipleChoice

A senior team member feels underutilized. What should the agile practitioner do?

Options:

A- Transfer the senior member to another team that will more fully utilize their skill set.

B- Conduct a performance evaluation to determine whether or not this member is a team player.

C- Encourage the project team to involve the senior member in more project activities.

D- Ask the functional manager to determine the best course of action.

Answer:
C

Question 8

Question Type: MultipleChoice

What can a team use to prioritize stories?

Options:
A- MoSCoW method

B- Planning poker technique

C- Weighted average calculation

D- INVEST scale

Answer:

Question 9

Question Type: **MultipleChoice**

A project manager is concerned that the team has misaligned expectations with some stakeholders, and that user stories were written only from a generic user's perspective. This may lead the team to miss stories for non-generic users.

What agile tools can help the team address these issues?

Options:

A- Information radiators and wireframes

B- Information radiators and story maps

C- Process flows and personas

D- Personas and extreme characters

Answer:

B

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