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**Shared by Hooper on 24-05-2024**

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## Question 1

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### Question Type: MultipleChoice

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Two similar stories, A and B, are estimated at 3 story points. Story C, is estimated at 8 points. After an iteration in which A and C were completed, it is found that story A took much longer than story C.

What should the agile practitioner do?

### Options:

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- A) Assign story B more than 8 story points so to provide a better estimate
- B) Add points to story B's iteration to account for the error but keep story B at 3 points
- C) Assign more resources to story B to bring it in line with the estimate
- D) Reestimate all stories including values for A, B and C

### Answer:

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C

## Question 2

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**Question Type: MultipleChoice**

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A product owner, new to the role, is very enthusiastic about an agile project with an energetic team.

What should be done first to ensure successful delivery of the product?

**Options:**

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- A) Hold a meeting with the team and the product owner to develop the team charter, working agreement guiding principles, and product vision
- B) Ask the product owner to create the project vision and charter, and then discuss the guiding principles with the team
- C) Hold a meeting during which the team can present the project charter, high-level project plan, and team values to the product owner
- D) Send the product owner to formal product-owner training where the product owner can learn how to create a product vision

**Answer:**

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A

## Question 3

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**Question Type: MultipleChoice**

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An agile practitioner wants to ensure that stakeholders have current information about a project's progress.

What should the agile practitioner do?

**Options:**

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- A) Regularly circulate an updated, detailed version of the project plan
- B) Frequently update the online project management office (PMO) repository site
- C) Invite the stakeholders to daily stand up
- D) Post a project board in an area where all can view it

**Answer:**

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D

## Question 4

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**Question Type:** MultipleChoice

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During a mature agile team's planning meeting, a team member proposes a new framework that would considerably reduce implementation time. However, the team lacks the confidence to try the new framework.

To help the team gain confidence, what should the agile practitioner suggest?

**Options:**

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- A) Develop a spike
- B) Create an Ishikawa diagram
- C) Perform a pre-mortem analysis
- D) Complete a variance and trend analysis

**Answer:**

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D

## Question 5

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**Question Type: MultipleChoice**

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The team is in the middle of an iteration and there is an urgent request for a small change to be introduced to the committed scope. Unless this change is accepted, there is no value to the customers during this iteration.

What must the agile practitioner do?

### Options:

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- A) Add the new change request as a new story in the product backlog for the upcoming iteration
- B) Evaluate the impact of the change request and let the team and product owner decide and re-prioritize based on value
- C) Recommend cancelling the current iteration and plan the change request into the next iteration
- D) Recommend that the product owner add this change request as a user story to the backlog for the current iteration

### Answer:

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A

## Question 6

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**Question Type:** MultipleChoice

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An agile team member from a cross-functional team has been unable to complete assignments due to tasks assigned by the functional manager.

What should the Scrum Master do?

**Options:**

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- A) Dismiss the team member
- B) Discuss the situation with the functional manager
- C) Report the functional manager to the project sponsor
- D) Demand that the functional manager respects the project charter

**Answer:**

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B

## Question 7

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**Question Type: MultipleChoice**

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What can an agile team use to prioritize stories?

**Options:**

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- A) Planning poker technique

- B) Weighted average calculation
- C) Risk-value quadrant
- D) INVEST scale

**Answer:**

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B

## Question 8

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**Question Type: MultipleChoice**

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Senior management is frustrated at the lack of a detailed implementation plan that shows exactly when the project will end and when all requirements will be met. The team has been using a rolling wave planning approach so far on the project.

How should the agile practitioner explain to senior management the benefits of this approach?

**Options:**

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- A) It ensures a consistent level of details is available in the project schedule
- B) It prevents a wasteful buildup of requirements inventory that may never be processed



- C) It provides a concrete definition of project scope, cost and duration
- D) It allows the team to lock down the stories to be included in a release

**Answer:**

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A

## Question 9

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**Question Type: MultipleChoice**

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Midway through an iteration, an agile team learns that a team member will be unavailable for the next two iterations.

As a high-performance team, what should the team do?

**Options:**

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- A) Raise an impediment that resource tasks will be blocked, and notify the product owner
- B) Ask the delivery manager for a temporary resource
- C) Ask the scrum master to assign that team member's tasks to the next available resource

D) Assume the team member's tasks to meet iteration goals, and notify the product owner

**Answer:**

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C

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