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Question 1

Question Type: MultipleChoice

An organization highly values security. However, a team member on a project has found a way to save time and money with less robust security features.

What should the team member do?

Options:

- A) Influence the customer
- B) Mention the idea at the next retrospective
- C) Show the customer how much time and money would be saved
- D) Present the idea at the next ceremony attended by stakeholders to obtain their input

Answer:

D

Question 2

Question Type: MultipleChoice

When introducing agile processes to a company, a quality assurance (QA) manager resists and believes that the switch to agile will remove quality controls and documents.

How should the agile practitioner address this concern?

Options:

- A) Educate the QA manager that in agile, quality is integrated from the beginning to end of the project
- B) Write backlog items that include QA as part of the description
- C) Ask for the current QA documents and incorporate them into the technical debt backlog
- D) Ask the product owner to write tests and QA controls into the acceptance criteria

Answer:

C

Question 3

Question Type: MultipleChoice

During planning for the next iteration, an agile team identifies most of the story points that are expected to be delivered.

How should an agile practitioner work with the team to help identify the iteration's remaining scope?

Options:

- A) Convince the team to stop planning and keep the size small
- B) Identify the technically minimal and achievable tasks
- C) Refer to the remaining prioritized backlog items
- D) Select some of the smallest items from the backlog

Answer:

C

Question 4

Question Type: MultipleChoice

A company has decided to combine two similar products consisting of multiple teams into one product. Engaged customers want to know how the company is looking at re-organizing its teams.

What strategy should be employed to re-organize the teams?

Options:

- A) All the teams from both products should be simultaneously called together and allowed to completely self-managed
- B) Teams that worked on similar components in the separate products should be combined to minimize disruption and capitalize on synergies
- C) After grouping individuals by role, multi-discipline teams should be created that are comprised of one member from each role
- D) Features should be prioritized and then teams should be organized around those priorities

Answer:

C

Question 5

Question Type: MultipleChoice

Early in a project, stakeholder analysis is performed; however, an organizational restructure redefines key roles.

What should the project team do?

Options:

- A) Note the changes to the restructure and roles that affect team activities
- B) Use direct engagement and two-way conversation to update the stakeholder analysis for any new stakeholder
- C) Email a copy of the project vision to those redefined for key roles and ask if they need to be involved in the project
- D) Obtain a copy of the redefined key roles to update the stakeholder analysis

Answer:

D

Question 6

Question Type: MultipleChoice

An agile team notices that the same problems continue to occur during multiple iterations. Several team members have suggestions to fix the problem.

What is the proper agile approach to handle this?

Options:

- A) Hold frequent retrospectives and share the responsibility for making changes
- B) Understand that this is the nature of innovative business and strive to work harder
- C) Collect team member feedback and discuss them privately with the product owner
- D) Conduct a team-building exercise to increase trust among the team members

Answer:

C

Question 7

Question Type: MultipleChoice

During the review session, the product owner discovers that the user interface has a response time of 10 seconds. The non-functional requirements state that it should respond in less than two seconds. The team complains that this requirement was not communicated to them.

What should have been done to avoid this?

Options:

- A) A comprehensive user story with all non-functional requirements should have been created
- B) Non-functional requirements should have been added to the acceptance criteria
- C) Non-functional requirements should have been added to the definition of done
- D) A team review of the scope of work should have been conducted

Answer:

D

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