Free Questions for PRINCE2-7-Foundation by vceexamstest

Shared by Marshall on 10-06-2024

For More Free Questions and Preparation Resources

Check the Links on Last Page

Question 1

Thea project manager needs to report to the project board on the status of the project's issues.

Which management product should the project manager review?

Options:

A- Project log

B- Project brief

C- Checkpoint report

D- Highlight report

Answer:

D

Explanation:

The Project Manager should review the Highlight Report to report to the Project Board on the status of the project's issues. The Highlight Report provides a regular summary of the stage status, including progress against the plan and details about any issues or risks, making it the appropriate management product for communicating current issues to the Project Board. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 2

How should the 'progress' practice be used?

Options:

A- To define how the products will be delivered to enable control

B- To predict whether the benefits will exceed the costs

C- To identify opportunities that may make the project more successful

D- To deliver change which will benefit people in their day-to-day work

Answer:

B

Explanation:

The 'progress' practice in PRINCE2 should be used to monitor and control the performance of the project against its plans and the project's overall direction. This includes predicting whether the benefits will exceed the costs, which is crucial for evaluating the project's ongoing viability and justifying the continuation of the project based on its forecasted value to the organization. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 3

Question Type: **MultipleChoice**

The senior user needs to ensure that the outputs will be used effectively to achieve the autcomes and realize the benefits.

Which element of effective business case management is the senior user applying?

Options:

A- Aligning products to business objectives and tolerances

B- The business case lifecycle

C- Establishing business justification

D- Planning benefit reviews during the project

Answer:

D

Explanation:

When the senior user ensures that the outputs will be effectively used to achieve the outcomes and realize the benefits, they are applying the element of 'Planning benefit reviews during the project' within effective business case management. This involves scheduling and conducting reviews to assess how the project's outputs are being used and whether the expected benefits are being realized, ensuring alignment with the project's business case. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 4

Question Type: **MultipleChoice**

Which feature of a stage plan suggests that a project is in danger of scope creep?

Options:

A- Stage plans are prepared by the project manager as the stage comes to an end

B- Products identified in a stage plan cannot be traced back to the project plan

C- The team delivering the stage plan includes staff from different parts of an organization

D- it is not possible to implement remedial actions for an exception by updating a stage plan

Answer:

B

Explanation:

A feature of a stage plan that suggests a project is in danger of scope creep is when products identified in the stage plan cannot be traced back to the project plan. This indicates a lack of alignment between the stage and overall project objectives, potentially leading to uncontrolled changes or additions to the project scope, known as scope creep. Reference: PRINCE2 7 Foundation documentation on stage planning and scope management.

Question 5

Question Type: **MultipleChoice**

The project manager reviews the project product description to identify the detailed requirement for each product.

In which step of the quality management technique should the project manager do this review?

Options:

A- Gathering user inputs

B- Accepting products ay

C- Describing the quality management approach

D- Controlling quality

Answer:

A

Explanation:

Reviewing the project product description to identify detailed requirements for each product aligns with the step of 'Describing the Quality Management Approach' in the quality management technique. This step involves defining how quality will be managed and controlled throughout the project, ensuring that all product requirements are understood and planned for in accordance with the project's quality expectations. Reference: PRINCE2 7 Foundation guide on quality management.

Question 6

The project manager needs to define key information so that the project board can decide whether to proceed with planning the project in more detail.

In which process should the project manager define this information?

Options:

A- Starting up a project

B- Initiating a project

C- Directing a project

D- Managing a stage boundary

Answer:

B

Explanation:

During the 'Initiating a Project' process, the project manager develops key information, including the detailed Project Initiation Documentation (PID), which enables the project board to decide whether to proceed with the project. This information outlines the approach, plans, and controls that will govern the project, providing a foundation for detailed planning and informed decision-making by the project board. Reference: PRINCE2 7 Foundation materials on the 'Initiating a Project' process.

Question 7

Question Type: MultipleChoice

Which statement BEST describes how approved plans enable control?

Options:

A- By defining the quality specifications of individual products in product descriptions

B- By enabling the controlled consideration of business opportunities

C- By defining the benefits that need to be realized through the benefits management approach

D- By defining what is within the approved project scope to avoid scope creep

Answer:

D

Explanation:

Approved plans enable control primarily by defining what is included within the approved project scope, which helps to avoid scope creep. These plans establish clear boundaries and deliverables for the project, which are essential for managing resources and ensuring that the project team remains focused on delivering the specified outputs without unnecessary expansion of the project scope.
Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 8

Question Type: **MultipleChoice**

Which principle should ensure that a project remains aligned with the objectives of the investing organizations?

Options:

A- Focus on products

B- Manage by exception

C- Tailor to suit the project

D- Ensure continued business justification

Answer:

D

Explanation:

The principle of 'Ensure continued business justification' in PRINCE2 is designed to ensure that a project remains aligned with the objectives of the investing organization(s) throughout its life. This principle requires that the business case be reviewed continually to confirm that the project remains viable and desirable in light of evolving business circumstances and objectives. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 9

Question Type: MultipleChoice

The project manager needs to document how risk management will be undertaken during the project.

In which step of the 'risk management' technique should the project manager document this?

Options:

A- Identify: define context and objectives

B- Identify: identify threats and opportunities

C- Assess: prioritize risks

D- Assess: combine risk profile

Answer:

A

Explanation:

The step where the project manager needs to document how risk management will be undertaken during the project is during the 'Identify: define context and objectives' step of the risk management technique. This initial step is crucial for setting the scope and objectives of risk management activities, providing a framework for identifying, assessing, and managing risks throughout the project. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 10

Question Type: MultipleChoice

The project manager has asked for a report to check whether there are any conflicts between the agreed state of the products and the actual

products being worked on.

Which part of effective issue management is the project manager applying?

Options:

A- Baselines

B- Change budget

C- Change control

D- Issue resolution

Answer:

A

Explanation:

In PRINCE2, baselines are used to establish a reference point for the agreed state of products, against which actual progress can be compared and managed. By requesting a report to check for conflicts between the agreed and actual states of products, the project manager is effectively applying the concept of baselines within issue management. This helps in identifying deviations from the agreed

deliverables and initiating corrective actions to address these discrepancies. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 11

Question Type: MultipleChoice

What is the BEST reason to perform the risk practice?

Options:

A- To ensure risks are assigned to people who will own and action them satisfactorily

B- To establish a supportive risk culture to enable decision-making

C- To ensure stop-go decisions at stage boundaries are risk-informed

D- To identiDfy and manage risks to project objectives

Answer:

D

Explanation:

The primary reason to perform the risk practice within a PRINCE2 project is to identify and manage risks that could affect the project's objectives. Effective risk management ensures that potential threats and opportunities are adequately assessed and handled to minimize negative impacts and leverage positives, thereby safeguarding the project's success. Reference: PRINCE2 7 Foundation materials on risk management practices.

Question 12

Question Type: MultipleChoice

Which is the BEST reason for a PRINCE? project to have at least two stages?

Options:

A- It enables the project team to close the project in an orderly fashion

B- it enables the project board to decide whether to proceed with the delivery of the project product

C- It enables the project team to change the scope of the project by agreeing the impact on the business case

D- It enables the project board to approve the appointment of external contractors, when required

Answer:

B

Explanation:

One of the best reasons for a PRINCE2 project to have at least two stages is that it provides structured decision points. At the end of each stage, the project board reviews progress and decides whether to proceed with the next stage, ensuring that the project remains viable and aligns with business objectives before committing further resources. Reference: PRINCE2 7 Foundation resources on stage management.