



Free Questions for PSM-II by dumpshq

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Question 1

Question Type: MultipleChoice

According to the values of Scrum, which is the best way to create Development Teams?

Options:

- A) The Product Owner will create a skills matrix according to what is needed for the project and work with the technical leads to allocate resources to the team.
- B) Work with the leadership team to allocate members according to skills, seniority and experience to ensure that all Development Teams are balanced fairly.
- C) Provide boundaries to the developers and allow them to self-organize into Development Teams.

Answer:

C

Explanation:

When the values of commitment, courage, focus, openness and respect are embodied and lived by the Scrum Team, the Scrum pillars of transparency, inspection, and adaptation come to life and build trust for everyone and self-organizing teams will be enabled to choose

how best to accomplish their work.

Question 2

Question Type: MultipleChoice

When multiple Scrum Teams are working from the same Product Backlog, also known as scaled Scrum, they must still work in conformance of the Scrum guide.

Options:

A) True

B) False

Answer:

A

Explanation:

Scrum is a framework with built in flexibility to support multiple Scrum Teams working on a single product.

Question 3

Question Type: MultipleChoice

In Scrum, how would budgeting and financial forecasting be performed? (Choose two.)

Options:

- A)** Frequently inspect the outcomes of the delivered Sprint Increments to understand how much value is being produced per investment spent.
- B)** A single release may be funded with several Sprints where every Sprint is producing shippable increments.
- C)** Budgeting is not necessary as the only funding necessary is the operational costs of the Scrum Teams.
- D)** Fixed budgets are not allowed in Scrum.

Answer:

A, B

Explanation:

The cost of developing, delivering, and sustaining products can impact how the flow of value is managed throughout the life of a product. Each Sprint is an opportunity to inspect the investment (financial, time, effort, etc.) against the returned value (customer satisfaction, revenue, etc.) of the work that has been delivered. The team can then decide on what it should do next to maximize the value of the investment.

Question 4

Question Type: MultipleChoice

Steven is a Scrum Master that was hired to help an organization, that is new to Scrum, understands and enacts Scrum effectively.

Which three activities would be acceptable? (Choose three.)

Options:

- A)** Require all teams in the organization to start using Scrum as soon as possible.
- B)** Arrange 1:1 coaching sessions to discuss any identified concerns Steven may have.

- C) Schedule formal trainings.
- D) Penalize any Scrum Team members who are not staying within the Scrum Framework.
- E) Educate stakeholders and clients about Scrum.
- F) Extend Retrospectives to include formal training.

Answer:

B, C, E

Explanation:

The Scrum Master serves the organization in several ways, including: Leading and coaching the organization in its Scrum adoption; Planning Scrum implementations within the organization; Helping employees and stakeholders understand and enact Scrum and empirical product development.

Question 5

Question Type: MultipleChoice

A Scrum Team has been working on a product for several iterations and has an average velocity of 55 units of 'done' work per Sprint. A second team will be added to work on the same product.

What might be the impact on the original team?

Options:

- A) Their velocity is likely not affected and will remain at 55.
- B) Their velocity is likely to drop and be less than 55.
- C) Their velocity is likely to rise and be more than 55.

Answer:

B

Explanation:

Similar to membership changes within a single Scrum Team, adding or removing additional Scrum Teams working on the same product will impact productivity in the short term. Adding additional teams often go through recognizable stages as they change from being a collection of strangers to a united group with common goals. Bruce Tuckman's Forming, Storming, Norming, and Performing model describes these stages.

Question 6

Question Type: MultipleChoice

What would be two boundaries, defined in Scrum, that give guidance for teams to effectively self-organize? (Choose two.)

Options:

- A) Timeboxing the events in Scrum to allow for regular inspection and adaptation creating opportunities to adjust course in any given path.
- B) Clearly defined functional teams within the Development Team to define handoff phases during development.
- C) Creating an integrated and potentially shippable Increment by the end of each Sprint.
- D) Having a mixture of different levels of skills and experience to promote domain knowledge sharing.

Answer:

A, C

Explanation:

Time-boxing promotes regularity and focus for self-organized teams. Having shippable Increments allows teams to collaboratively make decisions on what needs to be done next.

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