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Question 1

Question Type: MultipleChoice

The Scrum framework, being an Agile iterative process, inherently minimizes risk. Many Scrum practices facilitate effective management of risk. Choose the option that is NOT a correct pairing of a Scrum characteristic with its role in minimizing risk:

Options:

- A- Flexibility: Business-environment-related risk
- B- Regular feedback: Expectations-related risk
- C- Team ownership: Estimation related risk
- D- Transparency: Investment risk

Answer:

D

Question 2

Question Type: MultipleChoice

You are a Scrum Master on a project that is preparing to begin its first Sprint. You explain to the Scrum team the concept of Daily Standup Meetings. You include all of the following points in your introduction to the Daily Standup Meeting, EXCEPT:

Options:

- A-** The Daily Standup Meeting is a short daily meeting, time-boxed to 15 minutes.
- B-** The meeting may be cancelled or delayed if one or more members are not able to attend.
- C-** Team members assemble to report their progress in the Sprint and plan the day's activities.
- D-** The information provided by the Team members is used to identify the impediments in the way of project progress.

Answer:

B

Question 3

Question Type: MultipleChoice

The Scrum Master is attending a meeting in which the Scrum Team is estimating the effort required to develop the functionality described in each User Story. The team wants to adopt an estimation technique through which they will be able to quickly estimate a large number of User Stories. Which of the following techniques do you think they should adopt?

Options:

- A- Planning Poker.
- B- Wideband Delphi.
- C- Affinity Estimation.
- D- Relative Sizing.

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Affinity estimation is a technique used to quickly estimate a large number of User Stories. Using sticky notes or index cards or tape, the team places User Stories on a wall or other surface, in order from small to large. For this, each team member begins with a subset of User Stories from the overall Prioritized Product Backlog to place by relative size. This initial placement is done in silence. Once everyone has placed their User Stories on the wall, the team reviews all the placements and may move User Stories around as appropriate. The second part of the exercise involves discussion. Finally, the Product Owner will indicate some sizing categories on the wall. These categories can be small, medium or large, or they may be numbered using story

point values to indicate relative size. The team will then move User Stories into these categories as the final step in the process. Some key benefits of this approach are that the process is very transparent, visible to everyone, and is easy to conduct.

Answer:

C

Question 4

Question Type: MultipleChoice

Which of the following is NOT an objective of a Retrospect Sprint Meeting?

Options:

A- Identify Process Improvements.

B- Identify Feature Improvements.

C- Identify Best Practices.

D- Identify Process problems and bottlenecks.

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Primary objectives of Retrospect Sprint meeting are to identify three specific things:

1. Things the team needs to keep doing: best practices
2. Things the team needs to begin doing: process improvements
3. Things the team needs to stop doing: process problems and bottlenecks
4. These areas are discussed and a list of Agreed Actionable Improvements is created.

Answer:

B

Question 5

Question Type: MultipleChoice

The Chief Scrum Master is a part of the Scrum Core Team that assembles to retrospect the project and to identify, document, and internalize the lessons learned. There are various tools to Retrospect Project during the Retrospect Project Meeting. Which of the following tools can be used in this process?

Options:

A- Gap analysis.

B- SWOT analysis.

C- Proof of Concept.

D- Speed Boat.

Answer:

D

Question 6

Question Type: MultipleChoice

On a hydroelectric power project, damage to life and property due to floods and landslides has been identified as a potential risk. Which of the following Risk Assessment Techniques can be used by the Scrum Team to assess the potential risk, and its impact on project objectives?

Options:

- A- Probability Impact Grid.
- B- Probability Trees.
- C- Pareto Analysis.
- D- Expected Monetary Value.

Answer:

A

Question 7

Question Type: MultipleChoice

Which of the following Scrum Master's responsibilities are correct?

- A) Define the strategic objectives and priorities for projects.
- B) Ensure that Scrum processes are correctly followed by all team members including the Product Owner.
- C) Ensure transparency and clarity of Prioritized Product Backlog Items.
- D) Oversee Release Planning Meeting and schedule other meetings.

Options:

A-

B- , , and D

C- and D

D- A and

Answer:

C

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